

# Annual Report 2003

### **Appendices**

Financial Statements
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Staff Overseas Travel

To be the major catalyst for the academic, cultural and economic advancement of the region through the pursuit of international standards in teaching and research, and by being responsive to students, staff, community and the environment.

				mic Entity solidated)	Parent Entit (University	
			2003	2002	2003	2002
			\$'000	\$,000	\$,000	\$,000
		Notes				
Re	venue from Ordinary Activities					
Co	mmonwealth Government financial assistance	2.1	16,904	14,327	16,904	14,327
Sta	ate Government financial assistance	2.2	2,207	200	2,207	200
Hig	ther Education Contribution Scheme		110000		100000	
	Student contributions	28.1	1,065	1,051	1,065	1,051
	Commonwealth payments	28.1	10,741	9.037	10,741	9,037
PE		28.1	447	13	447	13
	es & charges	2.3	5,200	5,200	5,121	5,176
	estment income	2.4	313	295	312	295
Ro	yalties, trademarks & licenses	2.5	12	13	12	13
	nsultancy and contract research	2.6	632	559	631	552
	ner revenue	2.7	2,385	1,825	2,385	1,824
	tal revenue from Ordinary Activities	_	39,906	32,520	39,825	32,488
Ex	penses from Ordinary Activities					
	ployee benefits	3.1	21,381	18,733	21,193	18,599
	preciation and amortisation	3.2	3,550	3,555	3,544	3,552
	idings & grounds	3.3	1,813	1,649	1,813	1,646
	d & doubtful debts	3.4	58	31	58	31
Bor	rrowing cost expenses	4	250	269	250	269
Ott		3.5	7,372	7,104	7,497	7,242
To	tal Expenses from Ordinary Activities		34,424	31,341	34,355	31,339
Op	erating Result from Ordinary Activities		5,482	1,179	5,470	1,149
Inc	rease in Asset Revaluation Reserve	18	1,328	2,365	1,328	2,365
Tot	tal Changes in Equity Other than those					
	sulting from Transactions with Owners as					
	mers	1	6,810	3,544	6,798	3,514

			omic Entity nsolidated)		arent Entit University
		2003	2002	2003	200
		\$'000	\$,000	\$1000	\$'00
	Notes				
CURRENT ASSETS					
Cash assets	8	401	213	306	19
Receivables	9	910	627	995	62
Other financial assets	10	5,925	6,587	5,925	6,58
Other assets	11	439	278	439	27
TOTAL CURRENT ASSETS		7,675	7,705	7,665	7,69
NON-CURRENT ASSETS					
Receivables	9			26	
Property, plant and equipment	12	66,451	56,167	66,377	56,14
Intangible assets	13	1,005	1,164	1,005	1,16
TOTAL NON-CURRENT ASSETS		67,456	57,331	67,408	57,31
TOTAL ASSETS	100	75,131	65,036	75,073	65,00
CURRENT LIABILITIES					
Payables	14	749	890	744	88
Interest-bearing liabilities	15	801	437	801	43
Provisions	16	1,203	1,112	1,198	1,11
Other liabilities	17	819	450	816	45
TOTAL CURRENT LIABILITIES	8	3,572	2,889	3,559	2,88
NON-CURRENT LIABILITIES					
Interest-bearing liabilities	15	6,196	3,990	6,196	3,99
Provisions	16	1,135	739	1,132	73
TOTAL NON-CURRENT LIABILITIES	100	7,331	4,729	7,328	4,72
TOTAL LIABILITIES		10,903	7,618	10,887	7,61
NET ASSETS		64,228	57,418	64,186	57,38
EQUITY					
Reserves	18	9,007	7,679	9,007	7,67
Retained surplus	20	55,221	49,739	55,179	49,70
TOTAL EQUITY	2.7	64,228	57,418	64,186	57,38
		-	41,110	01,100	01/0

		Econo (Consol	omic Entity	Parent E (Univer	
		2003	2002	2003	2002
	Notes	\$'000	\$'000	\$'000	\$'000
Cash Flows From Operating Activities	26				
Inflows:					
Financial Assistance			N. S. Carrier	1 93953	(A)
Commonwealth Government		16,904	14,327	16,904	14,327
State Government Other		2,207	200	2,207	200
Higher Education Contribution Scheme					
Student payments		1,065	1,051	1,065	1,051
Commonwealth payments		10,741	9,037	10,741	9,037
Other research grants and contracts		331	552	331	552
Donations and bequests		673	142	673	142
Interest received		313	296	312	295
Fees and charges		5,117	6,057	5,117	6,060
Other		2,431	78	2,343	45
Outflows					
Staff salaries and related costs		(20,801)	(18,057)	(20,623)	(17,924)
Other		(9,907)	(9,378)	(10,140)	(9,516)
Net cash provided by operating activities		9,074	4,305	8,930	4,269
Cash Flows From Investing Activities					
Inflows:					
Proceeds from disposal of property, plant and equipment Outflows		169	52	166	52
Payments for purchase of property, plant and equipment		(12,286)	(3,607)	(12,220)	(3,585)
Payments for shares in unlisted public companies		1,11,100,	(20)	(,,,,,	(20)
Net cash used in investing activities		(12,117)	(3,575)	(12,054)	(3,553)
Cash Flows From Financing Activities					
Inflows					
Proceeds from borrowings		3,000	120	3,000	
Outflows					
Repayment of borrowings	112	(431)	(299)	(431)	(299)
Net cash provided by financing activities		2,569	(299)	2,569	(299)
Net increase in cash held		(474)	431	(555)	417
Cash at beginning of reporting period		6,780	6,349	6,766	6,349
Cash at end of reporting period		6,306	6,780	6,211	6,766

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#### 1 Summary of Significant Accounting Policies

The significant accounting policies, which have been adopted in the preparation of these financial statements, are:

#### (a) Basis of accounting

The financial statements are a general purpose financial report that have been prepared in accordance with the Financial Management Standard issued under Section 46L of the Financial Administration and Audit Act 1977, the accounting concepts, standards and disclosure requirements of the Australian accounting bodies, and the requirements of law.

The format of the financial statements is consistent with the requirements of the Guidelines for the Preparation of Annual Financial Reports for the 2003 Reporting Period by Australian Higher Education Institutions issued by the Department of Education, Science and Training (DEST).

The financial statements have been prepared on the basis of historical cost and do not take into account changing money values or, except where stated, current valuations of non-current assets. All amounts in the financial statements are shown rounded to the nearest thousand dollars.

#### (b) Principles of Consolidation

The consolidated accounts incorporate the assets and liabilities of the one controlled entity, the Innovation Centre Sunshine Coast Pty Ltd, which was formed on 26 October 2000.

The accounts of the Innovation Centre Sunshine Coast Pty Ltd are prepared for the same reporting period as the University, using consistent accounting policies, except for asset recognition thresholds for property, plant and equipment.

#### (c) Revenue

In compliance with the Statement of Accounting Concepts (SAC) 4, amounts of financial assistance (grants) are generally recognised as revenue upon receipt or upon notification that such an amount has been secured. This is so, irrespective of whether conditions are attached. Amounts of financial assistance which are not acquitted (refer Notes 28) are required to be returned to DEST.

Revenue from fees and charges are recognised when assessed. Revenue from the sale of goods is recognised upon the delivery of goods to customers. Revenue from the rendering of service is recognised upon the delivery of the service to customers in accordance with governing contracts. Interest revenue is recognised on an accrual basis. Dividend revenue is recognised when received. Donations and bequests are recognised when received by the University.

#### (d) Basis of Valuation of Non-current Assets

Comprehensive independent revaluations of Property, Plant and Equipment are performed every 3 years. Where there are material movements in these assets in the intervening years, indexation is applied calculated upon an appropriate basis. From 1 July 2001, Property, Plant and Equipment are measured using fair value principles in accordance with AASB1041, Revaluation of Non Current assets. At 31 December 2002, an asset valuation was completed by International Valuation Consultants.

In respect of buildings and infrastructure, the asset recognition threshold is \$5,000. In respect of plant and equipment the asset recognition threshold is \$2,000.

#### Summary of Significant Accounting Policies (Continued)

#### Library Collections

The University's library collection is recorded at "fair value" for items classified as Heritage and Unique and "cost" for items classified as Monographs and Serials. In respect of Library Collection the asset recognition threshold is \$1.

#### Art Collection

The University's art collection is valued at management valuation, with the exception of donations to the collection, which have been independently valued by registered art valuers. In respect of art collections the asset recognition threshold is \$1.

#### Intangibles

Intangible assets with a cost or other value greater than \$20,000 are recognised. Each intangible asset is amortised over its estimated economic useful life to the entity using the straight line method.

#### (e) Depreciation of property, plant and equipment and Amortisation

Items of property, plant and equipment, other than land, library collection and art collections are depreciated over their estimated useful lives to the entity, using the straight line method.

Assets are depreciated from the month of acquisition or, in respect of work in progress, from the time the asset is complete and ready to use.

The following table indicates typical expected useful lives of property, plant and equipment and the applicable depreciation and amortisation rates:

Item	Useful Life (years)	Depreciation Rate (%)
Buildings	40	2.5
Computer Equipment	3	33
Infrastructure	20	5
Laboratory Equipment	7.5	13
Library Monographs Serials	7 3	14.25 33.25
Motor Vehicles	5	20
Other Plant and Equipment	10	10
Intangibles	10	10

#### (f) Employee entitlements

Employee entitlements have been calculated in accordance with Accounting Standard AASB 1028 "Accounting for Employee Entitlements".

The liability for salaries, and provision for recreation leave have been measured as the amounts which the University has a legal obligation to pay, in respect to employees' services up to balance date. They have been calculated using current salary rates and include related on-costs.

#### Summary of Significant Accounting Policies (Continued)

#### (f) Employee entitlements (Continued)

The provision for long service leave has been measured as the present value of expected future payments to be made by the University resulting from services provided by employees up to balance date. Consideration has been given to future increases in salary levels and an estimate of the probability that employees will qualify for long service leave. Related on-costs have been included in the provision. Liabilities for which a legal entitlement does not exist are discounted using interest rates on Australian government guaranteed securities with terms to maturity most closely matching the estimated future cash outflows.

#### Superannuation

The University contributes to the Defined Benefit Plan (DBP) under which employees, where applicable, are entitled to defined benefits for retirement, disability, or death.

In general the University contributes to the DBP at a maximum rate 17% per employee. However, a less amount of 10% is contributed for employees on salary levels 1-3 who have made an employee option to contribute at a 3.5%.

The last actuarial investigation was completed on 16 May 2003 and conducted as at 31 December 2002. The investigation was conducted by Mr Grant Harslett (FIA, FIAA) and Mr Matthew Burgess (FIAA) of Towers Perin.

Defined Benefit Plan (DBP) disclosures related to University of the Sunshine Coast:

	◆ 30 June 2003 \$'000	30 June 2002 \$'000
Vested benefits attributable:	10,990	9,349
(a) Accrued benefits applicable:	9,183	9,349
Estimated market value of assets:	9,684	8,696
Difference between market value of assets And accrued benefits	501	(653)



There has been a change in accounting policy of UniSuper in this financial year in relation to the disclosure of the accrued benefits. In prior years accrued benefits were determined as the greater of:

- (a) the present value of future payments of benefits to the members which arise from membership of UniSuper up to the reporting date, determined using the actuary's current expectations of earnings on UniSuper's assets, future inflation, salary levels and other relevant assumptions; and
- (b) the vested benefits.

The change in accounting policy was made as the Trustees believe that, as there are more than 100 participating employers in the Fund, accrued benefits calculated as per (a) above are a more relevant measure of UniSuper's accrued liability because all members are not expected to voluntarily leave service at one time.

In effect accrued benefits were taken to be the same as vested benefits rather than a lesser figure based on (a) above.

#### (g) Payables

Trade creditors represent liabilities for goods and services received prior to the end of the financial year and which remain unpaid. The amounts are paid within the agreed trading terms.

#### Summary of Significant Accounting Policies (Continued)

#### (h) Borrowings

Loans payable are carried at cost with interest expense recognised as it accrues.

#### (i) Cash Assets

For the purposes of the statement of cash flows, cash includes cash at bank, cash on hand and investments held by the Queensiand Treasury Corporation.

Investments are valued at acquisition cost. Interest revenues are recognised as they accrue. The effective interest rate as at 31 December 2003 was 5.53% (2002 4.39%).

The effective interest rate on the University's operating account as at 31 December 2003 was 3.90% (2002 3.40%).

#### (i) Leased Assets

Leases of plant and equipment that effectively transfer from the lesser to the lessee substantially all the risks and benefits of ownership are classified as finance leases and treated as per the provisions of AASB1008. Other leases are classified as operating leases.

Minimum lease payments made under operating leases are charged as an expense in equal instalments over the accounting periods covered by the lease term.

Where a non-current asset is acquired by means of a finance lease, the asset is recognised at an amount equal to the present value of the minimum lease payments. The liability is recognised at the same amount. Lease payments are allocated between the principal component and the interest expense.

#### (k) Goods & Services Tax

The University of the Sunshine Coast, whilst being subject to payment of the Goods & Services Tax, has claimed from the Australian Tax Office the appropriate tax credits.

#### (I) Income Tax

The University of the Sunshine Coast is an exempt organisation under Section 50-5 of the Income Tax Assessment Act 1997

#### (m) Financial Instruments

The financial instruments of the University consist of cash at bank and on hand, managed funds, receivables, unlisted shares, payables, financial leases and loans. Details of the accounting policies, terms and conditions and exposure to interest risk are detailed in note 27 of these financial statements.

#### (n) Credit Risk Exposures

The University's maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is the carrying amount of those assets as indicated in the statement of financial position.

At the end of the reporting period the University did not have any significant exposure to any individual debtor.

#### (o) Comparative Figures

Where necessary, comparative figures have been adjusted to conform with changes in presentation for the current year.

				mic Entity		ent Entity
			2003	solidated) 2002	2003	Iniversity) 2002
			\$,000	\$,000	\$1000	\$1000
		Notes				
2	Revenue from Ordinary Activities					
2.1	Commonwealth Government financial assistance (including superannuation contributions from the Commonwealth, but excluding HECS & PELS)					
	Teaching & Learning:					
	Operating excluding HECS & PELS	28.1	12,270	13,924	12,270	13,924
	Capital development pool	28.1	4,019	-	4,019	_
	ARC:					
	SPIRT & Linkage	28.2	108	166	108	166
	DEST Research:					
	Australian Postgraduate Awards	28.3	49	60	49	60
	Research Infrastructure	28.3	137	4	137	4
	Other DEST Funding					
	HEEP	28.1	210	-	210	
	Student Exchange		14	_	14	_
			16,807	14,154	16,807	14,154
	Other Commonwealth Government					
	Aboriginal Tutorial Assistance Scheme		30	40	30	40
	Export Marketing Development Grant		67	83	67	83
	Dept Employment, Workplace Relations & Small Business		-	50 _		50
	TOTAL		16,904	14,327	16,904	14,327
2.2	State Government Financial Assistance					
	Dept of Innovation & Information Economy		207	200	207	200
	Education Queensland		2,000	4000	2,000	
		-	2,207	200	2,207	200

			mic Entity solidated)		ent Entity Iniversity)
		2003 \$'000	2002 \$*000	2003 \$1000	2002 \$'000
2.3	Fees and Charges				
210		2 057	2.004	3,857	3,901
	Fee-paying overseas students	3,857	3,901		
	Fee-paying non-overseas postgraduate students	547	591	547	591
	Non-overseas students undertaking non-award courses	134	45	134	45
	Access levy	39	32	39	32
	Conference registration fees	2	24	2	24
	Student amenities fee	10	20	10	20
	Hire of equipment & facilities	350	302	280	280
	Late fees	26	24	26	24
	Library fines	25	17	25	17
	Other	210	244	201	242
	TOTAL	5,200	5,200	5,121	5,176
2.4	Investment Income	0.00	225	040	005
	Queensland Treasury Corporation	313	295	312	295
		313	295	312	295
2.5	Royalties, Trademarks & Licenses			5-50	
	Photocopy licenses	12	13	12	13
		12	13	12	13
2.6	Consultancy and Contract Research				
	Research				
	- Commonwealth	136	185	136	185
	<ul> <li>state government.</li> </ul>	44	130	44	130
	- local government	51	23	51	23
	- other	100	119	100	119
	Consulting				
	- Commonwealth	78	1	78	1
	- state government	83	29	83	29
	<ul> <li>local government</li> </ul>	37	37	37	37
	- other	103	28	102	28
	TOTAL	632	552	631	552
2.7	Other Revenue				
	Profit on sale of assets (see note 5)	11	5	11	5
	Sale and disposal of minor items	22	-	22	12
	Food services	1,044	950	1,044	950
	Donations and bequests	799	439	799	439
	Scholarships and prizes	19	1	19	-
	Excursions/activities	137	-	137	-
	Airport pickup	29	38	29	38
	Sales - internal publications	(-1	6	-	6
	Sales -other	31	-	31	-
	Other	293	386	293	386
	TOTAL	2,385	1,825	2,385	1,824

			mic Entity		rent Entity University)
		2003	2002	2003	2002
		\$.000	\$.000	\$'000	\$.000
3	Expenses from Ordinary Activities				
3.1	Employee Benefits				
	Academic				
	Salaries	8,018	6,774	8,018	6,774
	Contributions to superannuation and pension schemes:				
	Funded	1,158	994	1,158	994
	Payroli tax	436	370	436	370
	Workers' compensation	40	44	40	44
	Annual leave	-	_	_	_
	Other	128	108	128	108
	Total Academic	9,780	8,290	9,780	8,290
	Non-academic				
	Salaries	9,518	8,591	9,366	8,474
	Contributions to superannuation and pension schemes:				
	Funded	1,337	1,185	1,324	1,175
	Payroll tax	527	469	519	463
	Workers' compensation	56	59	55	58
	Annual leave	5	3		3
	Other	158	136	149	136
	Total Non-Academic	11,601	10,443	11,413	10,309
	Total Employee benefits	21,381	18,733	21,193	18,599
3.2	Depreciation and Amortisation				
1,000	Buildings	950	920	950	920
	Computing equipment	849	918	845	916
	Motor vehicles	82	71	82	71
	Leasehold improvements	16	5	16	5
	Other plant and equipment	244	226	242	225
	Library collection	1,016	1,030	1,016	1,030
	Infrastructure	234	226	234	226
	Amortisation - computer software	159	159	159	159
	TOTAL	3,550	3,555	3,544	3,552
3.3	Buildings and Grounds				
	Repairs and maintenance	1,813	1,649	1,813	1,646
	CONTRACTOR DESCRIPTION	1,813	1,649	1,813	1,646
3.4	Bad and Doubtful Debts	58	31	58	31
		58	31	58	31
		50		-	91

			omic Entity		rent Entity University)
		2003	2002	2003	2002
		\$'000	\$.000	\$.000	\$'000
3.5	Other Expenses				
	Scholarships, grants and prizes	194	219	394	419
	Telecommunications	319	349	313	348
	Non-capital equipment	304	349	292	349
	Travel, staff development and entertainment	941	1,078	922	1,071
	Net transfers to provisions	505	304	505	304
	Administrative costs	1,499	1,624	1,476	1,582
	Commissions paid	199	124	199	124
	Food and catering	475	463	475	463
	Motor vehicles and hire equipment	847	551	836	539
	Operating lease rental expenses		20		20
	Loss on disposal of assets	19	2	19	2
	Memberships	157	116	157	116
	Consultants, intellectual property costs	895	810	895	810
	IT maintenance and licenses	613	601	613	601
	Miscellaneous	405	494	401	494
	TOTAL	7,372	7,104	7,497	7,242
4	Borrowing Cost Expense				
	Interest payments	250	269	250	269
	3.000 000 000 000 000 000 000 000 000 00	250	269	250	269
5	Sale of Assets				
	Proceeds from sale				
	Computing equipment	28		25	
	Other plant and equipment	4		4	_
	Motor vehicles	137	52	137	52
		169	52	166	52
	Carrying amount of assets sold				
	Arts works written off		2		2
	Computing equipment	20	100	20	72
	Other plant and equipment	17	-	13	-
	Motor vehicles	140	47	140	47
	Net Loss	(8)	3	(8)	3
		17		1-7	

#### 6 Responsible Persons and Executive Officers

#### 6.1 Responsible Persons

#### (a) Name of persons who were Responsible Persons

FAIRFAX, Tim Mr McALPINE, Robin Mr
And the second s
McINTYRE, Daniel Mr
GUTHRIE, R D(Gus) Professor
KING CULLEN, Robin Dr
MEE, Julie-Anne Ms
RALSTON, Deborah Professor
SLADE, Peter Dr
MORGAN, Daniel Mr
HARDING, Phillip Mr

		No.	No.	No.	No.
			mic Entity solidated)		rent Entity University)
		2003 No.	2002 No.	2003 No.	2002 No.
(b)	Remuneration of Responsible Persons				
	Nil to \$9,999	20	20	20	20
6.2	Executive Officers				
(a)	Executive Officers' Remuneration \$100,000 to \$109,999 \$140,000 to \$149,999 \$160,000 to \$169,999 \$170,000 to \$179,999 \$240,000 to \$249,999 \$260,000 to \$269,999	1 3 1	4 1	1 3 1	- <del>-</del>
	\$300,000 to \$309,999	1		1	

Remuneration could include salary, leave loading, vehicle, superannuation and other package benefits. The aggregate remuneration of executives included above for the year ended 31 December 2003 was \$1,249,799 (\$1,013,268 for 2002).

			nic Entity solidated)		ent Entity niversity)
		2003 \$'000	2002 \$'000	2003 \$1000	2002 \$1000
7	Remuneration of Auditors	83	96	83	96
	Auditing the financial report	83	96	83	96
8	Cash Assets				
307	Cash at bank	395	208	300	194
	Floats and petty cash	401	213	306	199
	Reconciliation of Cash				
	Cash at end of the financial year as shown in the Statement of Cash Flow is reconciled to items in				
	the statement of financial position as follows: Cash	401	213	306	199
	Deposits at call	5,905	6,567	5,905	6,567
	Deputation of Con-	6,306	6,780	6,211	6,766
9	Receivables				
	Current				
	Trade debtors	920	631	916	631
	Provision for doubtful debts	(10)	(4)	(10)	(4)
	Amounts receivable from wholly owned subsidiaries	100	933	89	
		910	627	995	627
	Non-current				
	Amounts receivable from wholly owned subsidiaries		-	26	-
			-	26	
10	Other Financial Assets				
	Current				
	- Queensland Treasury Corporation (QTC)	5,905	6,567	5,905	6,567
	- Shares in public companies	20	20	20	20
		5,925	6,587	5,925	6,587
11	Other Assets	.2			
	Current	439	278	439	278
		439	278	439	278

			mic Entity		rent Entity
			solidated)		Jniversity) 2002
		\$1000	\$'000	\$1000	\$,000
2	Property, Plant and Equipment				
-	Freehold land				
	Independent valuation (2002)	6,750	6,750	6,750	6,750
		6,750	6,750	6,750	6,750
	Buildings				
	Management valuation (2003)	37,993	36,815	37,993	36,815
	Accumulated depreciation	(1,870)	(920)	(1,870)	(920)
		36,123	35,895	36,123	35,895
	Leasehold improvements				
	At cost	156	151	156	151
	Accumulated depreciation	(21)	(5)	(21)	(5)
		135	146	135	146
	Buildings under construction				
	Construction costs	11,270	872	11,270	872
		11,270	872	11,270	872
	Motor vehicles	-	200	427	200
	At cost	377	382	377 (160)	382
	Accumulated depreciation	(160)	(139)	217	(139)
	Computing equipment				
	At cost	5,185	4,652	5,170	4,646
	Accumulated depreciation	(3,892)	(3,278)	(3,886)	(3,276)
	ACCOMPANY OF ACCOMPANY OF	1,293	1,374	1,284	1,370
	Other plant and equipment				
	At cost	2,822	2,398	2,756	2,385
	Accumulated depreciation	(1,027)	(793)	(1,024)	(792)
		1,795	1,605	1,732	1,593

			mic Entity solidated)	Parent Entity (University)	
		2003 \$'000	2002 \$*000	\$'000	2002 \$'000
12	Property, Plant and Equipment (Continued)				
	Library collection:				
	At cost	6,120	5,572	6,120	5,572
	Accumulated depreciation	(1,871)	(952)	(1,871)	(952)
		4,249	4,620	4,249	4,620
	Art and other collections				
	Management valuation (2003)	402	356	402	356
	TATAL TO THE CONTROL OF THE CONTROL	402	356	402	356
	Infrastructure assets				
	Management valuation (2003)	4,677	4,532	4,675	4,530
	Accumulated depreciation	(460)	(226)	(460)	(226)
		4,217	4,306	4,215	4,304
	Total - Property, Plant and Equipment	66,451	56,167	66,377	56,149

88 12 Arts and other Infrastructure Infrastructure assets assets Arts and other 8 900 codections collections 1138 2 прометаль mprovements Leasehold Possebold 8 8 (910,1) 200 88 2,000 collection collection Lbrary Chrany Computing Other plant and Computing Other plant and 000.3 1,78 5 5 R aquipment positional 24 8 200 8 equipment promonent Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the and of the reporting period 2002 E 13 Vehicles Motor Aetholes Motor 2,000 \$100 Buildings under Boldings under construction construction Buldings 35,895 Ē Buildings 2,000 2,000 heehold Freehold H P Property, Plant and Equipment (Continued) Carrying amount at end of reporting period Carrying amount at end of reporting period Revaluation incremental decrements Revaluation increments/(decrements) Balance at the beginning of the year Balance at the beginning of the year Movement in Carrying Amounts (a) Economic Entity Depreciation experse Depreciation expense (b) Parent Entity Disposals Deposals Mile-off Addisons Additions

13   Intangibles   Computer software - at cost   1,593   1,005   1,164   1,105   1,1				Economic Entity (Consolidated)		ent Entity Iniversity)
Intangibles			2003		2003	2002
Computer software - at cost   1,593			\$'000	\$,000	\$'000	\$'000
Accumulated amortisation (588) (429) (489)	13		979	57/427	H-1347	92500
1,005						1,593
Payables   Current   - salaries   - creditors   519   753   516   749   890   744		Accumulated amortisation				1,164
Current			.,,,,,,	1,101	1,000	11100
- salaries	14					
- creditors			220	137	228	137
T49   890   744   T49						752
Current Non-current   801   437   801		- deduce				889
Current Non-current   801   437   801	45	Interest Bearing Liabilities				
Non-current   6,196   3,990   6,196   3, 6,997   4,427   6,997   4, 4,27   6,997   1,132   1,132   1,135   7,39   1,132   1,135   7,39   1,132   1,135   7,39   1,132   2,338   1,851   2,330   1, 4,27   1,233   1, 4	10		804	437	801	437
16   Provisions		The state of the s				3,990
Current		THAT, SOUTH				4,427
Current	16	Provisions				
- recreation leave	10					
- workers comp & insurances clearance 130 156 130  1,203 1,112 1,198 1, 1,135 739 1,132  2,338 1,851 2,330 1,  17 Other Liabilities  Current - accrued expenses - other 441 181 438 819 450 816  18 Reserves  Asset revaluation reserve 9,007 7,679 9,007 7,  Movement in asset revaluation reserve:  Balance at beginning of financial year 7,679 5,314 7,679 5, Revaluation of land and buildings 1,178 2,365 1,178 2, Revaluation of infrastructure 145 145 Revaluation of leasehold improvements 5 5 5			1.073	956	1.068	956
1,203						156
Non-current - long service leave   1,135   739   1,132   2,338   1,851   2,330   1,						1,112
2,338		Non-current - long service leave				739
Current						1,851
- accrued expenses - other	17	Other Liabilities				
- other		Current				
Reserves		- accrued expenses	378	269	378	269
Reserves		- other	441	181	438	181
Asset revaluation reserve 9,007 7,679 9,007 7, 9,007 7,679 9,007 7,  Movement in asset revaluation reserve:  Balance at beginning of financial year 7,679 5,314 7,679 5, Revaluation of land and buildings 1,178 2,365 1,178 2, Revaluation of infrastructure 145 145 Revaluation of leasehold improvements 5 5 5			819	450	816	450
9,007 7,679 9,007 7,   Movement in asset revaluation reserve:	18	Reserves				
Movement in asset revaluation reserve:           Balance at beginning of financial year         7,679         5,314         7,679         5,           Revaluation of land and buildings         1,178         2,365         1,178         2,           Revaluation of infrastructure         145		Asset revaluation reserve	9,007	7,679	9,007	7,679
Balance at beginning of financial year         7,679         5,314         7,679         5,           Revaluation of land and buildings         1,178         2,365         1,178         2,           Revaluation of infrastructure         145			9,007	7,679	9,007	7,679
Revaluation of land and buildings         1,178         2,365         1,178         2,           Revaluation of infrastructure         145         145           Revaluation of leasehold improvements         5         5		Movement in asset revaluation reserve:				
Revaluation of infrastructure 145 _ 145 Revaluation of leasehold improvements 5 _ 5		Balance at beginning of financial year	7,679	5,314	7,679	5,314
Revaluation of leasehold improvements 5 _ 5		Revaluation of land and buildings	1,178	2,365	1,178	2,365
				-	145	
Balance at end of financial year 9.007 7.679 9.007 7.				-		
		Balance at end of financial year	9,007	7,679	9,007	7,679

#### 19 Contingent Assets and Liabilities

There is a contingent asset in the form of potential proceeds from an insurance claim for lost specimens due to freezer failure. Estimated value of the claim is \$250,000 which has a low probability of recovery. A contingent liability relating to a building construction issue is currently under review by the University. The likelihood of a financial impact upon the university is considered to be of a very low probability.

Parent Entity

Controlled Entities

University of the Sunshine Coast

Innovation Centre Sunshine Coast Pty Ltd

		Economic (Consolid		Parent El (Univers	
		2003 \$1000	2002 \$1000	2003 \$'000	2002 \$'000
20	Retained Surplus				
	Balance at the beginning of Year	49,739	48,560	49,709	48,560
	Operating result from ordinary activities	5,482	1,179	5,470	1,149
	Balance at the end of year	55,221	49,739	55,179	49,709
21	Commitments for Expenditure Capital:				
	Building works	4 200	44.000	4 700	44 000
	Within 12 months (stage 5 construction)	4,700	11,000	4,700	11,000
	Twelve months or longer and not longer than 5 years	10,000	3,800 14,800	10,000	3,800 14,800
22	Leases				
	Contracted but not provided for and payable:				
	no later than one year	151	68	144	68
	later than one year and not later than two years	151	5	144	- 5
		302	73	288	73
23	Controlled Entities				
		Countr	70.00	Ownership	Interest
				2003	2002

The Innovation Centre Sunshine Coast Pty Ltd was formed by the University of the Sunshine Coast on 26 October 2000. The primary purpose of the Company is to provide regional leadership and support for new businesses designed to create wealth and generate employment on the Sunshine Coast.

Australia

Australia

100%

100%

100%

100%

#### 24 Disaggregation Information

and the second second second second	Revenue	9	Results		Asset	ŝ
Industry	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$1000	2003 \$'000	2002 \$1000
Higher education	39,825	32,488	5,470	1,149	75,073	65,004
Controlled entity	81	232	12	30	58	32
Total	39,906	32,720	5,482	1,179	75,131	65,036

	Revenue		Results	3	Asset	\$
Geographical	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
Australia	39,906	32,720	5,482	1,179	75,131	65,036
Total	39,906	32,720	5,482	1,179	75,131	65,036

The University conducts a number of off shore courses which are electronically delivered in conjunction with Universities in the relevant countries.

#### 25 Subsequent Events

At the time of the issue of this report there are no subsequent events that would materially affect the financial statements.

#### 26 Notes to the Statement of Cash Flows

#### Reconciliation of cash from operations with operating results

For the purposes of the Statement of Cash Flows, the University considers cash to include cash on hand, short term deposits at call and investments in money market instruments, net of outstanding bank overdrafts. Cash at the end of the reporting period, as shown in the Statement of Cash flows, is reconciled to the related items in the Statement of Financial Position as follows:

	Economic Entity		Parent Entity		
	(Consoli	dated)	(Unive	rsity)	
	2003 \$'000	2002 \$1000	2003 \$'000	2002 \$'000	
Cash	401	213	306	199	
Other financial assets - QTC investments	5,905	6,567	5,905	6,567	
	6,306	6,780	6,211	6,766	
Reconciliation of net cash provided by operating activities to	operating resu	Its			
Operating Result	5,481	1,179	5,470	1,148	
Depreciation	3,550	3,557	3,543	3,554	
Non - cash donations	(125)	(297)	(125)	(297)	
loss on sale of property, plant and equipment	19	2	19	2	
Gain on sale of property, plant and equipment	(11)	(5)	(11)	(5)	
Changes in assets and liabilities	3,500	57.70	26.06	4-4	
(increase)/decrease in receivables	(293)	(108)	(401)	(108)	
increase/(decrease) in provision for doubtful debts	6	4	6	4	
(increase)/decrease in other current assets	(162)	(67)	(162)	(67)	
(decrease)/increase in creditors	(197)	(410)	(205)	(411)	
(decrease)/increase in income in advance	235	(6)	235	(6)	
(decrease)/increase in accrued expenses	58	152	56	151	
(decrease) fincrease in provision for employees entitlements	513	304	505	304	
	9,074	4,305	8,930	4,269	

#### 27 Financial Instruments

27.1 The following is the Institution accounting policies and terms and conditions for each class of financial asset, financial liability and equity instruments:

Recognised Financial Instruments	Notes	Accounting Policies	Terms and Conditions
Financial assets		-	
Cash at bank and on hand	8	Carried at the principal amount.	Cash is invested as funds permit at varying interest rates. The effective interest rate on the operating account as at 31 December 2003 was 3.90% (2002 3.40%)
Managed fund	10	Stated at market value as at balance date.	The annual rate payable monthly was 5.53% (2002 4.96%)
Receivables	9	Carried at nominal amounts due less any provision for doubtful debts. A provision for doubtful debts is recognised when collection of the full nominal amount is no longer probable.	Credit Sales are on 30 day terms
Unlisted Shares	10	Unlisted Shares are stated at issue value.	Unlisted shares held at balance date are ordinary fully paid shares.
Financial Liabilities	400	A CONTRACTOR OF THE PARTY OF TH	
Payables	14	Liabilities are recognised for amounts to be paid in the future for goods & services received, whether or not billed to the University. Income received in advance relates to amounts received or receivable at balance date which relate to future periods.	Trade liabilities are normally settled on 30 day terms.
QTC Loans	15	The Queensland Treasury Corporation loans are carried at the principal amount plus accrued interest as at balance date. Interest is charged as an expense.	All borrowings are with Queensland Treasury Corporation. Repayments are made quarterly with the loan expiring in March 2011. The Book Interest Rate as at 31 December 2003 was 5.78% (2002 5.70%). As at 31 December 2003, the outstanding debt was \$6,996,467. (2002 \$4,427,246). The market value of borrowing as at 31 December 2003 is \$6,991,046 (2002 \$4,560,167).

#### 27 Financial Instruments (continued)

27.2

The following table details the University's exposure to interest risk as at 31 December 2003:

			Fixed I	nterest Rate I	Maturity		
2003	Average Variable Interest Interest Rate Rate % \$1000	Less than 1 year \$'000	1 to 5 years \$'000	More than 5 years \$1000	Non- Interest Bearing \$'000	Total \$'000	
Financial Assets							
Cash Receivables	N.A	401	1 -	-	-	910	401 910
Shares - public company	N.A N.A		20	-	-	910	20
QTC investments	5.53		5,905				5,905
and the state of t	1000	401	5,925	4		910	7,236
Financial Liabilities							
Trade creditors	N.A.	_	_			920	920
QTC loans	5.78		801	3,711	2,485	7.00	6,997
1,10000000	A 120 CO		801	3,711	2,485	920	7,917

The following table details the University's exposure to interest risk as at 31 December 2002:

22 (0.0)	100000	Total Tell	Fixed I	nterest Rate !	Maturity	1957.5	
2002	Average Interest Rate	Variable Interest Rate \$'000	Less than 1 year \$1000	1 to 5 years \$1000	More than 5 years \$1000	Non- Interest Bearing \$'000	Total \$'000
Financial Assets				-			
Cash	N.A.	213		500			213
Receivables	N.A.		11100.00			627	627
QTC investments	4.96		6,587				6,587
arce particular.	100	213	6,587	1-2		627	7,427
Financial Liabilities							
Trade creditors	N.A.					751	751
QTC loans	5.7			2,009	1,981	100	3,990
	4		1	2,009	1,981	751	4,741

#### 27.3 Net Fair Value

	Carrying Ar	Carrying Amount		
	2003	2002	2003	2002
	\$'000	\$1000	\$1000	\$1000
Financial Assets				
Cash	401	213	401	213
Receivables	910	627	910	627
Shares - public company	20	20	20	20
QTC investments	5,905	6,587	5,905	6,587
Financial Liabilities	1			
Trade creditors	920	751	920	751
QTC loans	6,997	3,990	6.991	4,560

University of the Sunshine Coast Notes to the Financial Statements for the Financial Year Ended 31 December 2002

Acquital of Commonwealth Government Financial Assistance 28.1

Teaching and Learning	Operating financial assistance	cial assistance	Capital Devel	Capital Development Pool	里	HECS	æ	PELS	¥	HEEP
	2003	2002	\$1003	2982	2003	2002	2003	2002	2003	\$1000
A. Francish problem in advance (paid in the previous reporting period for the current reporting period).	974	1,042			919	705				
B. Plus francial assistance received during reporting period	12,270	12,924	4,019		10,741	100,8	354	234	210	
C. Plus HEC'S contributions actually recoved from students	ĺ				1,065	1,051		(201)		
<ol> <li>Less francisi assistance in advance (received in reporting period for next reporting period)</li> </ol>	1,348	974			622	816				
Total From DEST A+B+C-D	12,096	13,992	4,019		11,800	#125°E	164	13	210	
Account influencement The combined of more Years							210			
Funds available for the reporting period	12,096	13,992	4,019		11,800	8,977	097	13	210	
Less expernes for current period	12,096	13,962	4,019		11,800	728/6	177		250	
Surplus/Deficit for reporting period					1		283	11		l.

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Acquittal of Commonwealth Government Financial Assistance (Continued) 28.2

Australian Research Council	SPIRT	RT	Linkage - Projects	rojects
	2003	2002	2003	2002
Financial assistance in advance (paid in the previous reporting period for the current reporting period)			ō	
Plus financial assistance received during reporting period	en	33	105	127
Less financial assistance in advance (received in reporting period for next reporting period)				đi
Revenue attributed to the reporting period	60	39	114	118
Plus surplus/deficit prior year	7	49	69	
Funds available for the reporting period	7	88	174	118
Less expenses for current period	7	84	143	58
Surplus/Deficit for reporting period	0	4	31	09

Research Infrastructure

2002

\$,000

Acquittal of Commonwealth Government Financial Assistance (Continued)

DEST Research Financial Assistance	Aust Postgraduate Awards	uate Awards	Small Research	search
	2003	2002	2003	2000
	\$1000	\$,000	\$.000	\$200
Financial assistance in advance (paid in the previous reporting period for the current reporting period)				
Plus financial assistance received during reporting period	49	8	1	
Less financial assistance in advance (received in reporting period for next reporting period)				
Revenue attributed to the reporting period	49	09		
Plus surplus/deficit prior year	10	(12)	14	
Funds available for the reporting period	69	48	14	
Lass expenses for current period	69	38	14	
Surplus/Deficit for reporting period		10		

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#### The University of the Sunshine Coast Management Certificate

We have prepared the annual financial statements pursuant to the provisions of the Financial Administration and Audit Act. 1977 and other prescribed requirements and we certify that –

- the financial statements are in agreement with the accounts and records of the University of the Sunshine Coast and its controlled entity; and
- (b) in our opinion -
  - the prescribed requirements in respect of the establishment and keeping of accounts have been complied with in all material respects;
  - (ii) the financial statements have been drawn up to present a true and fair view of the transactions of the University of the Sunshine Coast for the period 1 January 2003 to 31 December 2003, and of the financial position as at 31 December 2003 in accordance with prescribed accounting standards and conform with the Guidelines for the Preparation of Annual Financial Statements issued by the Commonwealth Department of Education, Science and Training;
  - at the time of this Certificate there are reasonable grounds to believe that the University will be able to pay its
    debts as and when they fall due;
  - (iv) the amount of Commonwealth financial assistance expended during the year was for the purposes for which it was provided; and
  - (v) the requirements of various programme guidelines that apply to the Commonwealth financial assistance identified in these financial statements have been compiled with.

I KENNEDY Chancellor

Date: 30 March 2004

P THOMAS Vice-Chancellor

Date:

30k Ward 2004

#### INDEPENDENT AUDIT REPORT

To the Chancellor, University of the Sunshine Coast

#### Matters Relating to the Electronic Presentation of the Audited Financial Statements

The audit report relates to the financial statements of the University of the Sunshine Coast for the financial year ended 30 June 2003 included on the University of the Sunshine Coast's website. The Council is responsible for the integrity of the University of the Sunshine Coast's website. The audit report refers only to the financial statements identified below and does not include a review of the integrity of this website or provide an opinion on any other information which may have been hyperlinked to/from the financial statements. If users of the financial statement are concerned with the inherent risks arising from electronic data communications they are advised to refer to the hard copy of the audited financial statements, available from the University of the Sunshine Coast, to confirm the information included in the audited financial statements presented on this website.

These matters also relate to the presentation of the audited financial statements in other electronic media including CD-Rom.

#### Scope

#### The financial statements

The financial statements of the University of the Sunshine Coast include the consolidated financial statements of the consolidated entity comprising the University of the Sunshine Coast and the entities it controlled at the end of the year or from time to time during the year. The financial statements consist of the statement of financial performance, statement of financial position, statement of cash flows, notes to and forming part of the financial statements and certificates given by the Chancelor responsible for the financial administration of the University of the Sunshine Coast for the year ended 31 December 2003.

#### The University of the Sunshine Coast responsibility

The University of the Sunshine Coast is responsible for the preparation and true and fair presentation of the financial statements, the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error, and for the accounting policies and accounting estimates inherent in the financial statements.

#### Audit approach

As required by law, an independent audit was conducted in accordance with QAO Auditing Standards to enable me to provide an independent opinion whether in all material respects the financial statements are presented fairly, in accordance with the prescribed requirements, including any mandatory financial reporting requirements as approved by the Treasurer for application in Queensland.

#### Audit procedures included -

- examining information on a test/sample basis to provide evidence supporting the amounts and disclosures in the financial statements.
- assessing the appropriateness of the accounting policies and disclosures used and the reasonableness of significant accounting
  estimates made by the University.
- obtaining written confirmation regarding the material representations made in conjunction with the audit, and
- · reviewing the overall presentation of information in the financial statements.

#### Independence

The Financial Administration and Audit Act 1977 promotes the independence of the Auditor-General and QAO authorised auditors.

The Auditor-General is the auditor of all public sector entities and can only be removed by Parliament.

The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which powers are to be exercised.

The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

#### **Audit Opinion**

In accordance with section 46G of the Financial Administration and Audit Act 1977 -

- (a) I have received all the information and explanations which I have required; and
- (b) in my opinion -
  - the prescribed requirements in respect of the establishment and keeping of accounts have been compiled with in all material respects; and
  - (ii) the statements have been drawn up so as to present a true and fair view, in accordance with the prescribed accounting standards of the transactions of the University of the Sunshine Coast and the consolidated entity for the financial year 1 January 2003 to 31 December 2003 and of the financial position as at the end of that year.

B P WORRALL, FCA Assistant Auditor-General as Delegate of the Auditor-General of Queensland



Queensland Audit Office Brisbane

## Statutory functions and powers

Under the University of the Sunshine Coast Act 1998 the University's statutory functions are:

- a) to provide education at university standard; and
- b) to provide facilities for, and encourage, study and research; and
- c) to encourage the advancement and development of knowledge, and its application to government, industry, commerce and the community; and
- d) to provide courses of study or instruction, at the levels of achievement the council considers appropriate, to meet the needs of the community; and
- e) to confer higher education awards; and
- f) to disseminate knowledge and promote scholarship; and
- g) to provide facilities and resources for the wellbeing of the university's staff, students and other persons undertaking courses at the university; and

- h) to exploit commercially, for the university's benefit, a facility or resource of the university, including, for example, study, research or knowledge, or the practical application of study, research or knowledge, belonging to the university, whether alone or with someone else; and
- to perform other functions given to the university under this Act or another Act.

#### General powers of university

Under the University of the Sunshine Coast Act 1998 the University's powers are:

The university has all the powers of an individual, and may, for example –

- a) enter into contracts; and
- b) acquire, hold, dispose of, and deal with property; and
- c) appoint agents and attorneys; and
- d) engage consultants; and
- e) fix charges, and other terms, for services and other facilities it supplies; and
- f) do anything else necessary or convenient to be done for its functions.

#### Whistleblowers Protection Act 1994

The Whistleblowers Protection Act 1994 requires the University to report annually, as an inclusion in the Annual Report, on the number of disclosures made in accordance with the Act and the number of disclosures verified.

No disclosures were made under this Act in 2003.

#### Public Sector Ethics Act 1994

The Public Sector Ethics Act 1994 requires the University to report annually, as an inclusion in the Annual Report, on the actions taken to comply with various sections of the Act. The University has a code of conduct as required under the Act. An electronic copy of the code of conduct, which contains the ethics principles and obligations, is available on the staff and student network servers and on the Staff and Student Intranet. The code is provided to new staff as part of the orientation process, and to all members of the University Council.

#### Staff Overseas Travel

Department	Destination	Purpose	Depart Date	Return Date	\$ Cost
Arts and Social Sciences	Korea	International Relations	12-Jan	30-Jan	7960
Arts and Social Sciences	Ireland	Marketing	16-Jan	9-Feb	8998
Arts and Social Sciences	Hawaii	Conference	8-Feb	20-Feb	4760
Arts and Social Sciences	USA/Germany	Global Internat.Intern Congress	18-Mar	14-Apr	2653
Arts and Social Sciences	Sth America	Marketing	24-Mar	24-Apr	7773
Arts and Social Sciences	Copenhagen	Marketing	4-Apr	21-Apr	2359
Arts and Social Sciences	New York	Marketing	1-May	26-May	1837
Arts and Social Sciences	USA/Europe	Marketing	9-May	24-Jun	11227
Arts and Social Sciences	UK	Internat.Assn Philosophy Conf	22-May	7–Jun	2766
Arts and Social Sciences	Scandinavia	Marketing	7–Jun	25-Jun	4455
Arts and Social Sciences	UK/Ireland	Research	12-Jun	7-Jul	4300
Arts and Social Sciences	London	Conference	3-Jul	22-Jul	2670
Arts and Social Sciences	Hawaii	Conference	14-Jul	20-Jul	2686
Arts and Social Sciences	Paris	Marketing	3-0ct	27-0ct	9821
Arts and Social Sciences	USA	Conference & Marketing	25-0ct	16-Nov	8800
Arts and Social Sciences	Thailand	Conference	7-Nov	18-Nov	2372
Arts and Social Sciences	Thailand	Conference	7-Nov	17-Nov	2319
Arts and Social Sciences	Thailand	Conference	7-Nov	18-Nov	1440
Arts and Social Sciences	Auckland	Conference	29-Nov	4-Dec	1445
Arts and Social Sciences	Chile	Research	3-Dec	20-Aug	3530
Arts and Social Sciences	Norway	Marketing	21-Jan	9-Feb	2000
Business	India	Int.Conf Mgmt of R&D	8-Jan	23-Jan	3395
Business	Europe	Marketing Paris/Oslo/Germany	14-Mar	2-Apr	8125
Business	Los Angeles	LLP-Biannual Meetiing	17-Mar	25-Mar	4216
Business	Shanghai	Teaching for MBA	27-Mar	4-Apr	3012
	Arts and Social Sciences Business Business Business	Arts and Social Sciences Ireland Arts and Social Sciences Ireland Arts and Social Sciences Hawaii Arts and Social Sciences USA/Germany Arts and Social Sciences Sth America Arts and Social Sciences Copenhagen Arts and Social Sciences New York Arts and Social Sciences UKA/Europe Arts and Social Sciences UK/Ireland Arts and Social Sciences London Arts and Social Sciences Hawaii Arts and Social Sciences Hawaii Arts and Social Sciences USA Arts and Social Sciences London Arts and Social Sciences Hawaii Arts and Social Sciences USA Arts and Social Sciences Thailand Arts and Social Sciences Thailand Arts and Social Sciences Auckland Arts and Social Sciences Auckland Arts and Social Sciences Chile Arts and Social Sciences Norway Business Europe Business Europe Los Angeles	Arts and Social Sciences	Arts and Social Sciences Korea International Relations 12-Jan Arts and Social Sciences Ireland Marketing 16-Jan Arts and Social Sciences Hawaii Conference 8-Feb Arts and Social Sciences USA/Germany Global Internat.Intern Congress 18-Mar Arts and Social Sciences Sth America Marketing 24-Mar Arts and Social Sciences Copenhagen Marketing 4-Apr Arts and Social Sciences New York Marketing 1-May Arts and Social Sciences USA/Europe Marketing 9-May Arts and Social Sciences UK Internat.Assn Philosophy Conf 22-May Arts and Social Sciences UK/Ireland Research 12-Jun Arts and Social Sciences London Conference 3-Jul Arts and Social Sciences Hawaii Conference 14-Jul Arts and Social Sciences USA Conference 14-Jul Arts and Social Sciences USA Conference 7-Nov Arts and Social Sciences Thailand Conference 7-Nov Arts and Social Sciences Thailand Conference 7-Nov Arts and Social Sciences Auckland Conference 29-Nov Arts and Social Sciences Auckland Conference 29-Nov Arts and Social Sciences Norway Marketing 17-Mar Business Europe Marketing Paris/Oslo/Germany 14-Mar Business Europe Marketing Paris/Oslo/Germany 14-Mar Business Los Angeles LLP-Biannual Meetiing 17-Mar	Arts and Social Sciences   Ireland   Marketing   16-Jan   9-Feb   Arts and Social Sciences   Ireland   Marketing   16-Jan   9-Feb   Arts and Social Sciences   Hawaii   Conference   8-Feb   20-Feb   Arts and Social Sciences   USA/Germany   Global Internat.Intern Congress   18-Mar   14-Apr   Arts and Social Sciences   Sth America   Marketing   24-Mar   24-Apr   Arts and Social Sciences   Copenhagen   Marketing   4-Apr   21-Apr   Arts and Social Sciences   New York   Marketing   1-May   26-May   Arts and Social Sciences   USA/Europe   Marketing   9-May   24-Jun   Arts and Social Sciences   UK   Internat.Assn Philosophy Conf   22-May   7-Jun   Arts and Social Sciences   UK/Ireland   Research   12-Jun   7-Jul   Arts and Social Sciences   London   Conference   3-Jul   22-Jul   Arts and Social Sciences   Hawaii   Conference   14-Jul   20-Jul   Arts and Social Sciences   Paris   Marketing   3-Oct   27-Oct   Arts and Social Sciences   USA   Conference   T-Nov   18-Nov   Arts and Social Sciences   Thailand   Conference   7-Nov   18-Nov   Arts and Social Sciences   Thailand   Conference   29-Nov   4-Dec   Arts and Social Sciences   Auckland   Conference   29-Nov   4-Dec   Arts and Social Sciences   Norway   Marketing   21-Jan   9-Feb   Business   India   Int.Conf Mgmt of R&D   8-Jan   23-Jan   Business   Europe   Marketing   Paris/Oslo/Germany   14-Mar   2-Apr   Business   Los Angeles   LLP-Biannual Meetiing   17-Mar   25-Mar

Employee	Department	Destination	•	Depart Date	Return Date	
Thea Vinnicombe	Business	Shanghai	Teaching for MBA	27-Mar	3-Apr	
Peter Graham	Business	Fiji	Teaching Master Mgmt/Research	25-Apr	16-Apr	
Paul Corcoran	Business	Ireland	Internat.Conf HR Mgmt+Univ.visits	31-May	20-Jun	
Deborah Ralston	Business	Brussels	efmd Annual Conf	31-May	7–Jun	
Di Paez	Business	Thailand	Asean/Unesco Project Mtg	4-Jul	11-Jul	
Bruce Starky	Business	Shanghai	Teaching MBA	24-Jul	1-Aug	
Tony Stiller	Business	Shanghai	Teaching MBA	24-Jul	1-Aug	
Rod Farr-Wharton	Business	USA	Acad.of Mgmt Meering Seattle	30-Jul	10-Aug	
Meredith Lawley	Business	Shanghai	Teaching MBA	7-Aug	15-Aug	
Andy Hede	Business	Shanghai	Teaching MBA	7-Aug	19-Aug	
Deborah Ralston	Business	Shanghai	Teaching MBA	7-Aug	15-Aug	
George Jiang	Business	Shanghai	Interpreter USC staff/Shanghai	8-Aug	16-Aug	
Robert Elliot	Business	Shanghai	MBA/MFP Grad Ceremony	8-Aug	12-Aug	
Jennifer Winn	Business	Malaysia/China	Admin.for MBA I/national	17-Sep	26-Sep	
Joanne Freeman	Business	Sth Korea	Export Mgmt Field Trip(8 students)	20-Sep	4-0ct	
Michael Trimarchi	Business	Hong Kong	Research on Chinese Traders	20 Sep 21-Sep	1-0ct	
Di Paez	Business	Canada	LLP I/nat Project Meeting	3-0ct	14-0ct	
	Business		. ,	2-Nov	6-Nov	
Meredith Lawley		Fiji	Admin. For MBA Program			
Jenny Winn	Business	Fiji	Admin. For MBA Program	2-Nov	6-Nov	
Di Paez	Business	New Zealand	Set-up LLP	15-Nov	20-Nov	
Tony Stiller PDP	Business	New Zealand	PhD Supervision	16-Nov	30-Nov	
Meredith Lawley	Business	Shanghai	Teaching MBA	20-Nov	26-Nov	
Jeanette van Akkeren	Business	Shanghai	Teaching MBA	20-Nov	26-Nov	
April Wright	Business	UK/Eurpoe	Int.Business Academy Conf	1-Dec	17-Dec	
William Simmich	Business	Shanghai	Teaching MBA	4-Dec	12-Dec	
Paul Corcoran	Business	Shanghai	Teaching MBA	4-Dec	11-Dec	
Justin Debuse	Business	Fiji	Teaching MBA	8-Dec	12-Dec	
Colin Balfour	Executive	USA	Marketing (trav with Y Jones)	20-Apr	7-May	
Yvana Jones (Educn Dept)	Executive	USA	Marketing (50% cost to Qed)	20-Apr	7-May	
Paul Thomas	Executive	Ireland	ACU and AVCC	25-Aug	15-Sep	
Robyn Denes	HR	New Zealand	Peoplesoft SIG	2-0ct	12-0ct	
Madeline Fisher	Info Tech	Dallas	Peoplesof PAG/ HEUG Conf	13-Mar	22-Mar	
Brent Dacre	Info Tech	New Zealand	Peoplesoft HE SIG Mtq	1-0ct	9-0ct	
Grant Callaghan	Info Tech	New Zealand	Peoplesoft HE SIG Mtg	4-0ct	10-0ct	
Peter Henderson	Info Tech	New Zealand	Peoplesoft HE SIG Mtg	4-0ct	18-0ct	
Colin Graham	Innovation Centre	Portugal	IASP Conference Lisboa	1-Jun	5-Jun	
Emi Tamba	International Relations				26-May	
		Japan	Marketing	16-May	•	
Eliani Boton	International Relations	Sth America	Marketing	27-Aug	2-0ct	
George Jiang	International Relations	China	Marketing	4-Sep	19-Sep	
Colin Balfour	International Relations	China/Japan	China I/national Fair-MSC delegation	5-Sep	16-Sep	
Greg White	International Relations	Europe/UK/US	Marketing	5-Sep	8-0ct	
Emi Tamba	International Relations	China/Japan	China I/national Fair-MSC delegation	6-Sep	22-Sep	
Jane Batzloff	International Relations	USA	Marketing	17-Sep	7-0ct	
Tara Magdalinski	International Relations	USA/UK	Marketing	21-Sep	15-0ct	
Del Childs	International Relations	Europe	Conference/Workshop/Marketing	20-0ct	25-Nov	
Emi Tamba	International Relations	Korea/Japan	Marketing	1-Nov	14-Nov	
Greg White	International Relations	Europe	Marketing	10-Nov	6-Dec	
Brendan Burkett	Science	New Zealand	NZ Inst of Engineers Conf.	29-Mar	1-Apr	
Lily O'Hara	Science	USA	Meetings	19-Apr	10-May	
Peter Duncan	Science	USA	Conference Florida	21-Apr	14-May	
Dale Lovell	Science	USA	College Sports Medicine 50th Meeting		7–Jun	
Alison Shapcott	Science	Scotland	BES/ATB Symposium	25-Jun	20-Aug	
Thomas Schlacher	Science	Vienna/Oregon	Trace Metal Collab./Deep Sea Conf	25-Juli 18-Jul	4–Sep	
Tracey Wholsen	Science	New Zealand	Honours Student			
•				27-Sep	7-0ct	
Jack Tucker	Science	New Zealand	MicroNZ 2003 Conference	28-Sep	8-0ct	
Thomas Schlacher	Science	New Caledonia	Sampling/Research	18-0ct	10-Nov	
Ken Chan	Science	New Zealand	Wildlife Mgmt Congress	29-Nov	6-Dec	
Graham Mackay	Science	Scotland	Research Work	8-Dec	16-Jan	
Alison Shapcott	Science	South Africa	Conference-Sthn Connections 2004	17-Jan	10-Feb	
Pam Smith	Student Admin	New Zealand	Aust/NZ Univ.Admin.Conference	5-Aug	16-Aug	
Kerry Martin	Student Admin	Auckland	Peoplesoft HE SIG Mtg	1-0ct	9-0ct	



#### For more details please contact:

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